

STRATEGIC PLAN

July 2026 - December 2027

Our Role in the Community

The St. Louis Office for Developmental Disability Resources (DD Resources) exists because City voters chose to invest local tax dollars in services and supports that help residents with intellectual and developmental disabilities live, work, and participate fully in community life.

Guided by Missouri's SB40 statute, DD Resources' role is not to replace state responsibilities, but to strengthen the local service system, fill critical gaps, and respond thoughtfully as community needs evolve.

This summary highlights DD Resources' strategic priorities for the next 18 months, reflecting Board decisions made in 2026 to ensure responsible stewardship, service continuity, and long-term sustainability.

All initiatives are informed by the following guiding principles:

- Responsible stewardship of levy and Medicaid funds
- Clear distinction between local and state financial responsibility
- Continuity of essential services within defined guardrails
- Data-informed, proactive planning
- Advance preparation to minimize crisis-driven actions

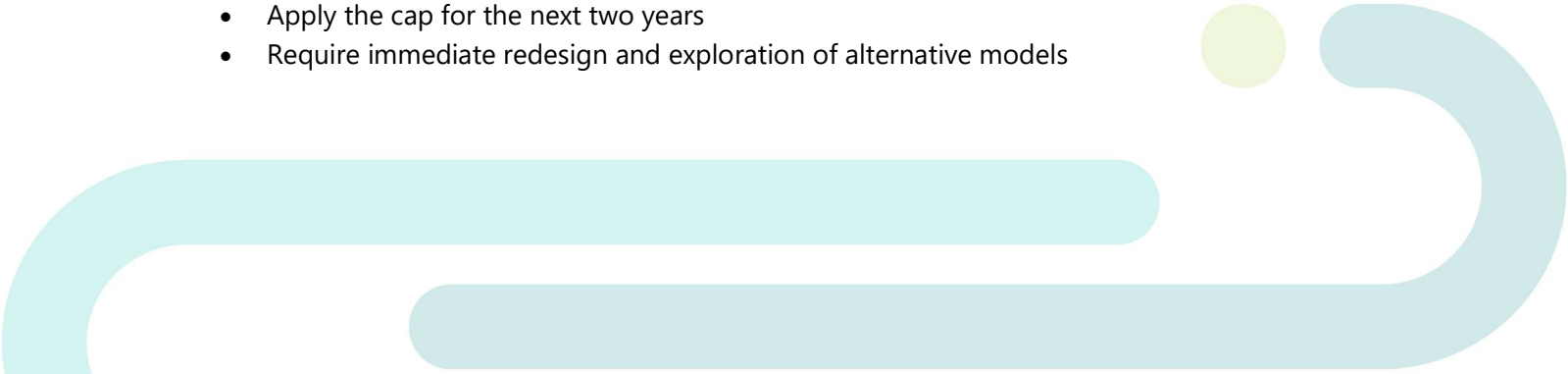
Strategic Initiatives



1. Targeted Case Management (TCM) Sustainability & Redesign

Preserve access to high-quality, mission-aligned Targeted Case Management while defining and containing DD Resources' long-term financial exposure to a structurally underfunded Medicaid program.

DD Resources will:

- Cap local subsidy for TCM at no more than 10% of levy and interest revenue
 - Apply the cap for the next two years
 - Require immediate redesign and exploration of alternative models
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2. Levy Risk Preparedness & Service Prioritization

Ensure continuity of statutorily critical services and preserve public trust in the event of levy revenue decline, while avoiding reactive, across-the-board reductions.

DD Resources will:

- Prioritize services as Critical, Essential, or Discretionary
 - Conduct scenario planning for levy declines
 - Define triggers for Board action
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3. Advancing Housing Opportunities Through Partnership

Advance accessible housing opportunities for individuals with intellectual and developmental disabilities while clearly defining DD Resources' role, financial boundaries, and risk tolerance.

DD Resources will:

- DD Resources acts as advocate, convener, strategic funder, not an operator
 - Restrict housing funds limited to one-time use
 - Ad Hoc Board Housing Committee to be established
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4. System Leadership, Collaboration & Advocacy

Leverage DD Resources' financial position, credibility, and convening power to influence systems-level improvements beyond direct service funding.

DD Resources will:

- Collaborate with service providers, government partners, and community stakeholders
 - Collaborate on housing, funding, and system gaps
 - Leverage one-time funds strategically
 - Align advocacy with Board priorities
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